Shaping the future of financial services

We actively contribute to policy and industry dialogue to strengthen the resilience, inclusiveness, and future-readiness of the financial sector. Through strategic engagement with industry bodies, policymakers, academia, and global platforms, Axis Bank continues to offer informed perspectives on issues shaping banking, regulation, digital transformation, sustainability and economic growth.

Material Issues Linkage

M14

Capital Linkage

UN SDGs Linkage

5 GENDER EQUALITY

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE

13 CLIMATE ACTION

17 PARTNERSHIPS FOR THE GOALS

From engagement to influence

During fiscal 2026, the Bank intensified its advocacy and outreach initiatives by actively participating in leading national and international forums. Axis Bank effectively executed the annual work plan of the FICCI National Banking Committee, under the stewardship of Amitabh Chaudhry, the Bank's MD & CEO, who brought together senior executives from across the BFSI industry. The Bank's spokespersons and subject-matter experts also served on a broad spectrum of industry committees, working groups, and policy consultations. Amitabh Chaudhry also served as Senior Vice President of ASSOCHAM throughout the year. The Bank's policy engagement encompassed regulatory submissions, review inputs, thought leadership perspectives, authored articles and active involvement in industry dialogues.

Key policy submissions and institutional engagements

The Bank's policy advocacy during the year covered a wide set of issues relevant to banking and the broader economy. Through its leadership of industry bodies, the Bank provided its recommendations, sectoral insights and structured inputs on regulatory, economic, technological, and sustainability matters.

FICCI

The Bank sustained strong engagement with FICCI during the year through policy submissions, committee participation, and contributions to working groups across key priority areas, such as

- Draft recommendations on the notified rules under the Digital Personal Data Protection Act from a BFSI perspective
- Inputs on the RBI framework for co-lending arrangements
- Participation in policy dialogue on the role of financial institutions in disaster risk reduction
- Submissions to the Parliamentary Committee on the future of banking
- Inputs on India's Climate Finance Taxonomy
- Contributions to compendiums on aspirational districts and AI vision
- Draft recommendations on GST rate rationalisation and the pre-budget memorandum for fiscal 2027
- Inputs on asset classification, provisioning, and income recognition norms
- Engagement on India-US trade and tariff-related matters
- Ongoing work under the FICCI DPDP Act Sub-Committee, including development of common personally identifiable information (PII) and privacy impact frameworks

CII

Through the Confederation of Indian Industry II, the Bank contributed research-based inputs and case studies, including:

- Submission of inputs on India's Climate Finance Taxonomy
- Contribution of a case study for the CII compendium on accelerating progress in aspirational districts

ASSOCHAM

Axis Bank's engagement with ASSOCHAM focused on macroeconomic dialogue, contribution of policy perspectives, and thought leadership interactions, including:

- Policy inputs for meetings with the Governor, Reserve Bank of India
- Submissions and perspectives ahead of Monetary Policy Committee meetings
- Thought leadership interactions with academic institutions
- Statements and insights on economic growth, GDP trends, trade agreements, GST reforms, and tariff-related developments
- Pre- and post-Union Budget interactions across leading business media platforms
- Participation in ASSOCHAM Media Connect and foundation-day engagements
- Contribution to ASSOCHAM communication and publications on India's growth and inclusion agenda

World Economic Forum and other platforms

- Publication of a thought leadership blog article focused on intelligent industries
- Inputs to global and regional benchmarking and league-table exercises
- Participation in DEI workshops in collaboration with industry chambers
- Development of a joint technology case study, highlighting digital transformation initiatives

Leadership representation across industry platforms

The Bank's contribution to policy and industry dialogue is strengthened by the active participation of its leaders across influential committees, councils, and advisory platforms. During fiscal 2026, senior leaders represented the Bank across forums on banking, treasury, digital business, marketing, human resources, DEI, legal, sustainability, CSR, and public policy.

Representation on industry platforms in fiscal 2026

Amitabh Chaudhry

MD & CEO

- Chairman, FICCI National Banking Committee
- Senior Vice President, ASSOCHAM
- Chairman, Finance and Audit Committee, ASSOCHAM
- Member, Managing Committee, IBA
- Member, CII Davos Steering Committee
- Author/Contributor, World Economic Forum

Sameer Shetty

Head DBAT & Strategic Programs

- Member, FICCI Working Group on Banks – FinTech Partnership
- Member, CII National Committee on FinTech
- Member, Steering Committee, ASSOCHAM International Fintech Festival

Damini Marwah

Group Chief Legal Counsel and Chief Ethics Officer

- Member, ASSOCHAM Steering Committee on IBC and Valuation
- Member, CII National Committee on Regulatory Affairs
- Lead, FICCI Working Group on DPDP Act

Neeraj Gambhir

Executive Director – Treasury/Global Markets

- Member, FICCI National Banking Committee
- Board Member, FIMMDA
- Member, RBI Committee on Treasury and Global Markets

Rajkamal Vempati

Head Human Resources

- Member, Advisory Board, Centre of Gender Equality and Inclusive Leadership, XLRI
- Member, CII National HR Council
- Chair, FICCI HR Committee

Abhejit Agarwal

SVP & Head – Sustainability and CSR

- Member, FICCI Task Force on ESG
- Member, CII Climate Change Council
- Member, CII Net Zero Council
- Member, WEF Steering Committee on Sustainable Finance

Dhruvi Shah

Executive Trustee and CEO – Axis Bank Foundation

- Member, FICCI Task Force on Climate Change and Sustainable Agriculture
- Member, CSR Committee, Bombay Chamber of Commerce and Industry
- Member, CII Council on Women Empowerment and Inclusion

Presence in public forums and institutional platforms

In addition to committee representation and policy submissions, the Bank's leaders actively shaped public dialogue through participation in leading conferences, seminars, and institutional forums. These engagements enabled the Bank to share perspectives on banking transformation, AI, economic developments, leadership, inclusion, sustainability and CSR partnerships.

Representation at key conferences and seminars in fiscal 2026

Speaker	Organiser	Event	Topic
Amitabh Chaudhry	FICCI	FIBAC 2025	CEO's Panel – Charting New Frontiers
Subrat Mohanty	IAMAI	GFF 2025	Can AI Manage Black Swan Events and How?
Damini Marwah	ET Legal	ET Global Legal Convention 2026	Women in Leadership — Dismantling Barriers to Partnership and Power
Neelkanth Mishra	FICCI	Banking Committee Members Roundtable	Impact of Tariffs and US-Iran War on the Indian Economy and the Banking Sector
Harish Iyer	ET Edge	Global DEI Alliance Summit 2025	Pride and Prejudice: The Economic Case for LGBTQIA+ Inclusion
Dhruvi Shah	NEWS	Investing in Nature	Ensuring Sustainability through Partnerships
Abhejit Agarwal	FICCI	FICCI CSR Summit and Awards	Innovating on the Edge – Impactful CSR Partnerships in Northeast India

Membership fees paid in fiscal 2026

(Name of the Institution: Amount paid)

- ASSOCHAM: ₹1,50,000
- FICCI: ₹1,50,000
- CII: ₹3,30,000
- BCCI: ₹90,000
- IBA: ₹88,50,000
- World Economic Forum: ₹1,99,00,000

Exclusive of applicable taxes